

# Theory of Constraints Introduction at AmCon 2010

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We often try balance our systems to make sure everything is equally distributed. Not too much inventory, assure every production machine is busy, and no one is standing around.

## **That is exactly the wrong thing to do!**

Eliyahu Goldratt published The Goal in 1984 describing the Theory of Constraints (TOC), a process for maximizing throughput. At the 2010 AmCon show in Bellevue, Washington, our founder, [\[Chris Lindstrom\]](#) [1], presented a discussion about the Theory of Constraints.

The participant learned the history of TOC and how Goldratt's position in a software firm led to his abstraction of systems and how he turned his knowledge into a continuous improvement program. They were introduced to the concept of a constraint and what it can mean to an organization's throughput and the TOC methods; 'The Thinking Process', 'The Five Focusing Steps', and the importance of appropriate cost performance measures were discussed and illustrated via a couple of real-life examples.

The material used for the seminar is presented here for download.

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